

## 2022 OVERARCHING FOCUS: STRENGTHEN THE FOUNDATION FOR AN ENGAGING INTERNSHIP EXPERIENCE MUST HAVE COULD HAVE SHOULD HAVE THE COHORT Place 150 Students • Priority is to serve students who are: low-income, underrepresented in industry (Black/LatinX), first generation to college, attending MA schools or are MA residents THE PROGRAM: • Continue to build & improve Summer Sessions (in-person and virtual) • July mentorship speed rounds • Provide students focused support on professional communication Student Facing (including templates for writing key emails) THE PROGRAM: • Require a company "pledge" or agreement to reserve internship seats • Provide companies with resources and training around inclusive and/or prioritize PO students for existing internships Company Facing hirina • Encourage flexibility for hybrid and fully remote work and option for travel • Solicit more opportunities for non-STEM majors and non-STEM stipends internship roles • Create and share materials/fact sheets about best practices, challenges to anticipate, student needs, and impact of PO • Explore segmenting out internship application cycles so student partners can better manage workflow ALUMNI • Provide PO alumni access to One-to-One • Recruit PO alumni to mentor current PO students • Run focus groups with alumni to gauge their needs and interest in continued connection with PO THE PROGRAM: Set timeline for recruiting companies, interviewing students, making Marketing & offers, etc. Recruitment • Engage student partners to build awareness earlier (fall 2021) to ensure steady pipeline of interest • Continue partnerships with MLSC to ensure participation from companies eligible for reimbursement MEASUREMENT • Set student demographic and diversity targets · Collect success stories and anecdotal measures of impact RESOURCES • .5 FTE (remaining .5 FTE to support other LSC workforce initiatives Contract communications and design support Business process consulting support Corporate sponsorship commitments REQUIRED • Continued funding to support student partners



2023			
OVERARCHING FOCUS: LEVERAGE SUCCESS STORIES TO EXPAND REACH AND COMMITMENT			
ACTIVITIES	MUST HAVE	SHOULD HAVE	COULD HAVE
THE COHORT	Place 175 students		
THE PROGRAM: Student Facing	<ul> <li>Training/practice with interviews (pre/during/post interview best practices)</li> <li>Educating students and student support partners about industry, careers, and roles</li> </ul>	<ul> <li>Integrate other engaging learning opportunities during PO summer sessions (e.g. virtual company tours)</li> </ul>	<ul> <li>Lunch &amp; Learns between companies and student support partners</li> </ul>
THE PROGRAM: Company Facing	<ul> <li>Create Industry Advisory Board to inform program &amp; material development or directly support with creating materials</li> <li>Review company pledge to raise company expectations and commitment to supporting students' growth</li> </ul>	<ul> <li>Formalize a structure for companies to train each other</li> </ul>	<ul> <li>Offer a channel for companies to pitch or "sell" their internship opportunities to student support partners who can help advertise to students</li> </ul>
ALUMNI	<ul> <li>Offer value-add services to alumni network and leverage their experience to support current PO students and PO broader marketing efforts (these services included in the "Could Have" section of 2022)</li> </ul>		
THE PROGRAM: Marketing & Recruitment	<ul> <li>Identify best-in-class internships, supervisors, companies and leverage success stories/learnings to share best practices</li> <li>Develop impact report (annual, as a start)</li> </ul>		<ul> <li>Consider an additional cohort outside of Boston (Waltham? Lexington? Burlington?)</li> </ul>
MEASUREMENT	<ul> <li>Measure students staying in life sciences industry longer term</li> <li>Deeper quantitative analysis of impact</li> </ul>		<ul> <li>Measure extent to which PO help students secure future jobs or support with next step outcomes</li> </ul>
RESOURCES	<ul> <li>Technology/automation to make communication more efficient</li> </ul>	<ul> <li>Additional staff support for recruiting more companies and matching them with students</li> <li>Direct support training companies</li> </ul>	



## 2024 **OVERARCHING FOCUS: SUSTAINABILITY** MUST HAVE SHOULD HAVE COULD HAVE ACTIVITIES • Consider expanding to source internships for THE COHORT Place 200 students community college students, high school students THE PROGRAM: • Explore additional career experiences (job shadows, Student Facing micro internships, externships) and their value-add to core PO program THE PROGRAM: • Continue to review & update company pledge and commitment to Company Facing support students ALUMNI • Identify and formalize job search support for alumni • Offer more niche support like resume review and interview support • Leverage alumni for hands-on recruitment (campus brand ambassadors) THE PROGRAM: • Create tools with messaging for recruiting managers Marketing & at companies Recruitment MEASUREMENT • Additional .5 FTE or reorganization of program staffing within LSC RESOURCES